

Lydiard Millicent Parish Council

Internal Audit Report FY2022-23

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For and on behalf of
Auditing Solutions Ltd

Background

Statute requires all town, parish and community councils to arrange for an independent internal audit examination of their accounting records and system of internal control and for the conclusions to be reported each year in the Annual Governance and Accountability Return.

This report sets out the work undertaken in relation to the Internal Audit process for the 2022-23 financial year which took place on the 25th April 2023.

Internal Audit Approach

In concluding our review for the year, we have again had regard to the materiality of transactions and their susceptibility to potential mis recording or misrepresentation in the year-end Statement of Accounts / Annual Return. Our programme of cover is designed to afford appropriate assurance that the Council has appropriate and robust financial systems in place that operate in a manner to ensure effective probity of transactions and to afford a reasonable probability of identifying any material errors or possible abuse of the Council's own and the national statutory regulatory framework. The programme is also designed to facilitate our completion of the 'Internal Audit Report' as part of the Council's Annual Governance and Accountability Return process, which requires independent assurance over a number of internal control objectives.

Overall Conclusions

We have reviewed the Parish Council's responses to the recommendations made in our 2021-22 financial year Internal Audit reports and have noted that the Members have noted and considered the recommendations made during their deliberations and working closely with the Clerk/RFO have implemented these.

We report that, on the basis of the work undertaken to date in the current year, the Council is now operating robust, proportional and effective internal controls in all areas reviewed. Resultantly we made no recommendations for improvement, during the 2022-23 financial year.

We take this opportunity to commend the Clerk/RFO for her strenuous efforts to bring the administration of the Council's finance and governance functions back into good order, which has evidently been no small task. We note that, once again the Clerk/RFO has presented the requested electronic documentation and backup files required to complete this audit in an exemplary manner on a timely, secure basis, making the internal audit process straightforward.

We would also like to commend the Clerk/RFO and the Council Members her meticulous approach to the Council's Financial Management, the quality of the Council's the robust Internal Control measures, which she and the Members have implemented during her short tenure. We now consider that the Council is back on a firm footing moving forward into the new financial year.

Finally, we ask that Council Members consider the content of this report and acknowledge that the report has been formally reviewed and adopted by the Parish Council.

Review of Accounting Records & Bank Reconciliations

Our objective here is to ensure that the accounting records are being maintained accurately and currently and that no anomalous entries appear in cashbooks or financial ledgers. We note that the Council uses the Rialtas Alpha accounting software package for local councils to maintain the accounting records, also noting that during the 2022-23 financial year the Council retained its funds in two bank accounts and an investment fund as follows:

- Cashbook 1 – Lloyds Bank Plc
- Cashbook 2 – CCLA Public Sector Deposit Fund
- Cashbook 3 – Unity Trust Bank

We have noted the following: -

- The Lloyds Bank (Clerk's Imprest) Account, Cashbook 1, was closed on the 22nd March 2023, and the residual balance of £18,794.20 was transferred to the Unity Trust Bank, Cashbook 3, as confirmed with reference to the Council's prime documentation;
- Agreed the opening Trial Balance in the accounting software for 2022-23 financial year to the closing Trial Balance for the 2021-22 financial year to ensure that all the detailed balances have been properly brought forward;
- Noted that quality of data entry in all the Council's Cashbooks, (1,2 and 3) was of a high quality with no input errors in the samples tested;
- Checked and verified the detail of all transactions recorded on the Lloyds Bank Clerk's Imprest account (Cashbook 1), the CCLA PSDF account (Cashbook 2) and the Unity Trust Bank account (Cashbook 3) to the supporting bank statements for the 2022-23 financial year for the months of April and July 2022, and March 2023;
- Checked and verified the Closing Balance of zero pounds on the Lloyds Bank Clerk's Imprest Account (Cashbook 1) as at the 22nd March 2023, and confirmed the residual balance of £18,794.20 was transferred to the Unity Trust Bank account (Cashbook 3);
- Checked and verified the detail on the 31st March 2023 bank reconciliations on the CCLA PSDF account (Cashbook 2) and the Unity Trust Bank account (Cashbook 3);
- Noted that the Members, as recommended in our prior-year Internal Audit report, have established a Financial Accounts checking team, which pay detailed scrutiny to the Council's quarterly accounts; and,
- Considered the appropriateness and security of the controls over software systems back-up, noting that the Council's email system is managed and backed up by an external IT consultancy: Datacenta. The Council's computer system including Rialtas is all managed and backed up by Microshade.

Conclusion

There are no matters arising in this area of review warranting formal comment or recommendation. We take this opportunity to commend the Clerk/RFO on the vast improvement over the prior year position when she had assumed the role, for the Council, on a Locum basis.

Review of Corporate Governance

- Noted that Council received a Qualified External Auditor's report for the 2021-22 financial year, which recorded the Conclusion: *The smaller authority has confirmed that it has not*

complied with the governance assertions in Section 1, Boxes 2, 3 and 4, but it has provided the appointed auditor with an adequate explanation for non-compliance and details of the actions necessary to address weaknesses identified. The internal auditor has also made reference to these issues in the completion of the Annual Internal Audit Report.';

- Noted that although the Clerk/RFO is CiLCA qualified, the Council remains ineligible to adopt the General Power of Competence due to the lack of unelected members;
- Reviewed the Minutes of the Full Parish Council for the full financial year to the 31st March 2023 to ensure that no issues affecting the Council's financial stability either in the short, medium or long term exist, noting the high quality of the Council's published Agenda and Minute;
- Noted that the Parish Council last reviewed and re-adopted its Standing Orders and Financial Regulations at its 06th May 2022 Annual Meeting under Minute Reference 22.05, and 22.06 respectively. Both documents are based on NALC model documents;
- Noted that the Parish Council maintains a comprehensive official website, which as far as can be ascertained is fully compliant with the prevailing Accessibility legislation and is easy for visitors to use with information readily accessible. Since our last review, the website has been extensively updated and is content rich. The website is published at <https://www.lydiardmillicent-pc.gov.uk/> ;
- Noted that the Parish Council correctly provided the proper opportunity for the Exercise of Public Rights in accordance with the requirements of the Accounts and Audit Regulations for the examination of the 2022-23 financial year financial statements and supporting documents. The Notice of Exercise of Public Rights was, (and remains), published on the Council's website under the FY2021-22 'Finance' hyperlink: <https://www.lydiardmillicent-pc.gov.uk/Finance.aspx> and was displayed on the Council's noticeboards. The published Notice records a period of the 24th June 2022 to the 04th August 2022, a period of exactly 30 days including the first 10 working days in July.
- Noted that the Notice of Conclusion of Audit, dated the 28th September 2022 has been published on the Council's website under the FY2021-22 'Finance' hyperlink: <https://www.lydiardmillicent-pc.gov.uk/Finance.aspx> and was displayed on the Council's noticeboards;
- Noted that the Council has retained the professional services of Peninsula, via Business Safe in relation to its Risk Management and Risk Assessment requirements; and,
- Noted that the Council has taken reasonable steps to ensure continued compliance with the General Data Protection Regulation (GDPR) including maintaining registration with the Information Commissioners Office and the provision of dedicated email addresses for the Council's Officers and Members.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Review of Expenditure

Our aim here is to ensure that: -

- Council resources are released in accordance with the Council's approved procedures and budgets;
- Payments are supported by suitable documentation, either in the form of an original trade invoice or other appropriate form of document confirming the payment as due and/or an acknowledgement of receipt, where no other form of invoice is available;
- All discounts due on goods and services supplied are identified and appropriate action taken to secure the discount;
- The correct heading codes have been applied to invoices when processed; and,
- VAT has been appropriately identified and coded to the control account for periodic recovery.

We have conducted a detailed examination of a sample of non-salary related payment documents made by the Council in the 2022-23 financial year, with the selection criteria of every payment in excess of £1,000 and every 20th payment irrespective of value. A total of 35 payment documents, with a total value of £34,626.21, and equating to approximately 47% of all non-payroll related payments was checked and verified. There was clear evidence of both Clerk/RFO and Member scrutiny applied to each document, in full compliance with the Council's adopted Standing Orders and Financial Regulations.

Finally, in this area of review we note that the Council submits a single VAT reclaim for the prior financial year, each year. The reclaim for the 2021-22 financial year was duly submitted and received to the Unity Trust Bank account on the 12th August 2022, in the amount of £6,610.32. The VAT reclaim prepared for the 2022-23 financial year, in the amount of £9,494.98 was in the process of being submitted as at the date of this year-end Internal Audit. We confirm that this balance has been disclosed under 'debtors' on the year-balance sheet supporting the FY2022-23 Accounting Statements.

Conclusions

There are no matters arising in this area of review warranting formal comment or recommendation. However, we take this opportunity to advise the Clerk/RFO and Members that the Tender Threshold has altered. The previous Tender Threshold required to trigger a formal Tender Process was £25,000 exclusive of VAT. The new Tender Threshold is £30,000 INCLUDING VAT. A separate advisory note has been provided with this report for the attention of the Clerk/RFO and Council Members.

Review of Assessment & Management of Risk

Our aim here is to ensure that the Council has put in place appropriate arrangements to identify all potential areas of risk of both a financial and health and safety nature, whilst also ensuring that appropriate arrangements exist to monitor and manage those risks to minimise the opportunity for their coming to fruition.

We note that the Council continues to demonstrate a robust and proportionate approach to Risk Management, utilising the retained the services of Peninsula, via Business Safe for the provision of Health and Safety Advice. The Council has a Risk Management Policy in place and has adopted a detailed Finance and Health & Safety Risk Register which is reviewed and amended from time to time during the financial year.

We also note that the Council undertakes specific Risk Assessments for areas of critical risk on a case by case basis, for example; the Fire Risk Assessment which was undertaken at the Jubilee Club House, Risk Assessments at the Council's play area and recreation ground. Members last reviewed and

readopted the Council's Health & Safety Risk Register at the 29th March 2023 meeting of the Full Parish Council, under Minute reference 22.183d of that date.

The Council placed its insurance requirements with Ansvar Insurance, a business division of Ecclesiastical Insurance Office plc (*requirements previously serviced by Axa Insurance UK Ltd*). The new policy, number ACY 2381667 has a period of cover of the 1st June 2022 to the 31st May 2023.

The key features of the policy's schedule are:

Employers Liability	£10,000,000
Public Liability	£10,000,000
Trustees' & Directors' Liability	£1,000,000
Legal Expenses	£250,000
Libel & Slander	£100,000
Fidelity Guarantee	£25,000
All Risks	£14,150
Personal Accident	£15,000
PR Crisis – any incident	£5,000

We consider this level of cover appropriate for the Council's immediate and ongoing requirements.

Finally, in this area of review, we note that the Council is responsible for the management and maintenance of the Jubilee House/Meadow Springs Play Area and Recreation Ground which contains football and cricket pitches. We note that the Council's current Health & Safety Risk Assessment could be expanded to incorporate Risk Management protocols in respect of these facilities.

The Council is responsible for the Jubilee House/Meadow Springs Play Area and Recreation Ground which contains football and cricket pitches. We note that Members adopted a Play Area Management Policy at its 22nd February 2023 meeting of the Full Council, under Minute reference 22.161, and also responded to the most recent independent play area annual inspection report, conducted by RoSPA Play Safety Ltd.

The Council's published minutes confirm that Members pay close attention to Health & Safety aspects of its recreation facilities on an ongoing basis. The Clerk/RFO also informs us that representatives of the football and cricket teams check the pitches for issues before matches begin and report any defect to her via e-mail.

Conclusion

There are no matters arising in this area of review warranting formal comment or recommendation. We commend the Clerk/RFO and Members of their robust and proportionate approach to the assessment and management of Risk.

Review of Precept Determination & Budgetary Control

Our aim here is to ensure that: -

- The Council has undertaken a budget determination exercise, which forms the basis of the annual precept request from the parent Council;
- The Council has received monthly reports identifying the budget position throughout the year, the accuracy of these are also reviewed during the Audit Committee meeting;
- The Council has formally approved the establishment of specific reserves; and,

- The utilisation of reserves and the return of unused balances to the General Fund are reported to the Council on a monthly basis.

We note from the Council's published Minutes and the supporting documentation provided by the Clerk/RFO, that the Council conducted a detailed budget setting and precept determination process for the 2023-24 financial year. The Council's Minutes confirm that a series of budget and reserves reviews were undertaken during the Council's November and December 2022 meetings. Subsequently Members Resolved to establish the Precept for the 2023-24 financial year, in the amount of £59,919 (£55,865 *prior-year*), at the 11th January 2023 meeting of the Full Parish Council, under Minute reference 22.145. This increase equates to a Band 'D' charge of £76.32; an increase of £4.17 above the prior year equivalent to 5.78%.

We note that the Council held ten formally established Earmarked Reserves (EMRs) as at the 31st March 2023. We have reviewed the level of these reserves noting an opening balance of £72,167, net in-year transfers of -£5,217.90 resulting in a closing balance of £77,48472,167. The EMRs have now been implemented in the Rialtas Alpha accounting software and that all the Council's payments are now being made from the appropriate reserve fund, at the instruction of the Members.

The Clerk/RFO has advised us that the EMRs have been further reviewed with Members to ensure that they are replenished, by virement, to meet the Council's budgetary requirements for the 2023-24 financial year. Unfortunately, this action could not take place prior to the 31st March 2023 due to time constraints, and will now take place at the May meeting of the Full Council.

We have checked and verified the closing balances for the 2022-23 financial year, noting that the Council held total reserves as at the 31st March 2023, in the amount of £131,778 (£126,250 *prior-year*), of which £77,232.92 (£72,167 *prior-year*) were held in Earmarked leaving a residual General Reserve fund of £54,294 (£58,083 *prior-year*) equating to approximately 7 months' reserve based on the average monthly 2022-23 level of expenditure, sitting slightly above the generally accepted guidance of the Chartered Institute of Public Finance and Accountancy (CIPFA), that smaller authorities should retain between 3 and 6 months of General Reserve fund based on prior year expenditure. We have noted the Clerk/RFO's comments regarding the further virement of General Reserve funds into EMRs to meet the Council's budgetary requirements for the 2023-24 financial year and consider the level of retained funds appropriate for the Council's immediate and ongoing requirements.

Finally, in this area of review we have noted the year-end out-turn and examined significant variances in excess +/- of 15% of budget. The Clerk/RFO's variance report contained satisfactory explanations for each variance recorded.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Review of Income

In this area of our review, we aim to ensure that income due to the Council is identified, invoiced (where applicable) and recovered at the appropriate rate and within a reasonable time scale. Additionally, that all physically received funds are banked promptly in accordance with the Council's Financial Regulations.

We have noted that the Council no longer receives cash payments for its services.

We note that other than the Precept, the Council derives income from a number of sources which include the following:

- Cemetery Fees
- Football Fees for field hire
- Cricket Fees for field hire
- Fees for hire of meeting room
- Fees for field hire
- Rural Payments Agency (RPA) Fees re: Lydiard Plain
- VAT reclaims
- Bank interest
- Occasional Grant and Donations

We have noted that the Council has met its duty to review its fees during the financial year, Resolving its General and Cemetery fees for the 2023-24 financial year at the 30th November 2022 meeting of the Full Parish Council under Minute reference 22.125 and 22.127 respectively. We have checked and verified that the Council's fees have been correctly published on its website and reviewed the Council's Adopted Terms and Conditions of Hire with no matters arising.

We have reviewed the following income streams for months of April and July 2022 and March 2023 as follows with no matters arising:

- Checked & Verified the receipt of the RPA payment in respect of Lydiard Plain;
- Checked & Verified the Junior Football fees;
- Checked & Verified the Cricket fees; and,
- Checked & Verified the Meeting room fees.

We have also, with the assistance of the Clerk/RFO, reviewed the cemetery income for the 2022/23 financial year and report as follows: We have confirmed all receipts for the 2022-23 financial year have been recorded correctly, and the charges were levied correctly with eighteen interments being recorded in the Register.

Finally, in this area of our review, we have noted that the Clerk/RFO has continued to make all possible efforts to recover the outstanding income that had not been correctly collected under the tenure of her predecessor. We are advised that only one long-term debt remains outstanding, and the management of recovery of this amount is due to be discussed at Full Council in May.

It is our opinion that, with the exception of the aforementioned, and as far as we are reasonably able to ascertain, all other income due to the Council has been received and recorded appropriately.

Conclusions

There are no matters arising in this area of review warranting formal comment or recommendation. We take this opportunity to commend the Clerk/RFO and Members on their sensitive and proportionate management of this debt recovery situation.

Review of Petty Cash Account

Lydiard Millicent Parish Council does not operate a Petty Cash account. The Clerk/RFO and Members purchase items and seek reimbursement of funds, via expense claims which are subject to the same scrutiny as all other payment documents.

The new Clerk/RFO has advised us that she is in the process of applying for a multi-card, from the Unity Trust Bank, to enable the Council to make online purchases.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Review of Staff Salaries

In examining the Council's payroll function, we aim to confirm that extant legislation is being appropriately observed as regards adherence to the Employee Rights Act 1998 and the requirements of HM Revenues and Customs (HMRC) legislation as regards the deduction and payment over of income tax and NI contributions, together with meeting the requirements of the local government pension scheme, as last amended with effect from 1st April 2018 in terms of employee contribution percentages. To meet that objective, we have:

- Noted that there have been no staff changes during the 2022-23 financial year to the 31st March 2023;
- Noted that the Council payroll administration remains outsourced to DM Payroll Services;
- Checked and verified the payroll reports for the financial year from the 1st April 2022 to the 31st March 2023 with no matters arising;
- Noted that Tax and NI deductions have been paid to HMRC in a timely manner, monthly in arrears;
- Noted that the Council now permits variable pay for overtime by the Clerk/RFO which must, in all cases, be approved by Members prior to the payroll figures being submitted to DM Payroll Services for processing; and,
- Noted that the Council is properly enrolled in the NEST Pension Scheme, but that both employees have 'opted out'.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Review of the Fixed Asset Register

The Governance and Accountability Manual requires all councils to maintain a record of all assets owned. We note the Council's compliance with this requirement; the Clerk maintains and manages an appropriate register with values identified both at cost price or, when unknown, at the best approximation thereto, together with the annually uplifted insurance value to assist with budgetary planning for future replacements.

We note that the Council is currently using a basic Fixed Asset Register which could be improved upon. We have checked the existing Fixed Asset Register and verified, as far as it is possible to do so, that the Fixed Asset Register Value declared for the 2022-23 financial year, in the amount of £278,299 (*Prior-year £261,914*) has been correctly reported in the Accounting Statements at Box 9 of Section 2.

Finally, in this area of review we are advised by the Clerk/RFO that the Council's Fixed Asset Register will be updated and upgraded during the 2023-24 financial year to include photographic images of the Council's Assets. A task which is due to be assigned to the new Administration officer who will be joining the Council team shortly.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Review of Investments & Loans

Our objectives here are to ensure that the Council is “investing” surplus funds, be they held temporarily or on a longer term basis in appropriate banking and investment institutions, that an appropriate investment policy is in place, that the Council is obtaining the best rate of return on any such investments made, that interest earned is brought to account correctly and appropriately in the accounting records and that any loan repayments due to or payable by the Council are transacted in accordance with appropriate loan agreements.

We noted that the Council has a formal Investment Policy in place.

The Council holds its funds a Unity Trust Bank current account We have verified the 31st March 2023 account balances with reference to electronic copies of the prime supporting documentation and the disclosed balances in the corresponding account reconciliations. We have also noted that the funds retained in these accounts, being less than £85,000 are fully protected by the Government’s Financial Services Compensation Scheme.

The Council holds surplus funds in a CCLA Public Sector Deposit Fund account. We have verified the 31st March 2023 account balance with reference to an electronic copy of the account statement and the disclosed balances in the corresponding account reconciliation and agreed the dividend reinvested in the account has been properly recorded.

The Clerk/RFO has certified that Council has no loans, either owed, or let by it.

Conclusion

There are no matters arising in this area of our review warranting formal comment or recommendation.

Statement of Accounts and Annual Return

The Council’s Rialtas accounting system automatically generates the Management Accounts, Balance Sheet, Trial Balance, Income & Expenditure Accounts and Reserves reports as part of the software’s year-end closed down procedure.

We have checked and verified these reports, against prime documentation, and consider that the Council’s Accounting reports accurately records the 2022-23 financial year’s transactions. The software also generates the detail for inclusion in the year’s Annual Return, which we have also verified as being consistent with the accounting and other relevant supporting records.

We have also reviewed the procedures in place for identifying year-end debtors, creditors and accruals and agreed the detailed values recorded in the year-end Balance Sheet to the underlying records with no long-standing unpaid accounts or other issues arising.

Conclusion

We are pleased to record that there are no matters arising in this area of our review warranting formal comment or recommendation and, on the basis of the work undertaken during the course of our review for the year, we have “signed off” the Internal Audit Certificate in the Annual Governance and Accountability Return, assigning positive assurances in all areas.

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NOTE TO REPORT

We confirm that all confidential & sensitive information, supplied for the purposes of this audit including, Personnel Minutes, Payroll and Employment data have been permanently deleted from Auditing Solutions Ltd.’s servers and any printouts made for the purposes of this audit have been destroyed in accordance with the Company’s data and document retention policies and with the prevailing General Data Protection Legislation.

Action Plan 2021-22 financial year

Rec. No.	Recommendation	Response
Review of Corporate Governance		
R1	The Chairman and Clerk/RFO must ensure that henceforth the Council completes the Notice for the Exercise of Public Rights correctly for a period of exactly 30 working days to include the first 10 days of July and records in its Minutes the Resolution to publishes it, both on its website, and its public notice board(s).	Noted and implemented.
Review of Expenditure		
R2	All payment documents must have the certification stamp applied to it. The Clerk/RFO should then record the date that the document was received, validate the document as being authentic and assign an analysis heading to be used in the preparation of the monthly and Annual Accounting Statement and for budgetary purposes.	Noted and implemented.
R3	The RFO should ensure that each Schedule of Payments/Receipts is uniquely referenced, and that reference recorded in the Full Parish Council's Minutes, to ensure that each Schedule of Payments approved may be easily identified for the purposes of scrutiny, internal and external audit.	Noted and implemented.
R4	The original payment/receipts documents that are recorded on the Schedule of Payments/Receipts circulated with the meeting Agenda should be scrutinised by Members during the corresponding meeting of the Full Parish Council, and two Members of the Council should initial the payment document/receipt advice, in the field identified, to confirm the authorisation of payment after the Members have resolved to make the payments.	Noted and implemented.
R5	We request that the Clerk/RFO and a designated Member, or Members, undertake a Manual check of the Council's Cashbook and corresponding payment document to ensure that all records in the Cashbook have been processed correctly, making any required adjustments prior to the submission of the AGAR to the External Auditor, and provide us with a copy of the adjusted accounting statements.	Noted and implemented.
R6	The Clerk/RFO and Members should consider appointing a Member, on a quarterly basis, to undertake a detailed internal review of the income and expenditure, bank account reconciliations, cashbooks and earmarked reserves as an additional financial control.	Noted and implemented.
R7	To Clerk/RFO must ensure that all Council Procurements undertaken under the Resolved instruction of Members, are undertaken in accordance with the Council's Standing Orders and Financial Regulations and that the formal Tender process, including the registration of all procurements for contracts in excess of £25,000 excluding VAT, on the Government's Contracts Finder portal.	Noted and implemented.

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R8	The Clerk/RFO and Members should ensure that VAT reclaims are processed on a routine basis, either quarterly or annually and submitted directly from the Rialtas Alpha accounting software using the HMRC Making Tax Digital portal. (The Clerk/RFO should refer to RBS if this facility is not yet in use).	Noted and implemented.
Review of Assessment & Management of Risk		
R9	The Clerk/RFO and Members should consider the acquisition of the Local Council Risk Management software system (LCRS) for its Risk Management requirements.	Noted, professional advice concerning Risk Management is not being received from Peninsula.
R10	The Clerk/RFO and Members should consider expanding its Health & Safety Risk Registers to incorporate full Risk Mitigation protocols for its playground and recreation facilities.	Noted and implemented.
R11	The Clerk/RFO should develop a Playground Management Policy, to be Reviewed and Adopted by Members. (An example of such a document may be found via the following link: https://tidworthtowncouncil.gov.uk/wp-content/uploads/2020/11/Playground-Risk-Management-v1.pdf)	Noted and implemented.
R12	The Clerk/RFO and Members should consider providing appropriate playground inspectors training to persons responsible for conducting playground inspections on behalf of the Council.	Noted and implemented.
Review of Expenditure		
R13	The Clerk/RFO should keep an Income spreadsheet register to record all received by non-electronic transfer, i.e. cheques and cash. The Register should record the date of receipt, client details, service details, amount paid, the date the income has been banked and the paying-in slip reference number. Alternatively, The Clerk/RFO and Members should consider purchasing the Rialtas Sales Ledger module.	Noted.
R14	Banking should ideally take place on a weekly basis, which with the Unity Trust Bank may be undertaken by post for non-cash items.	Noted and implemented.
R15	The Clerk/RFO must enter all non-electronically transferred income onto the Rialtas Alpha accounting system on the date that it is paid into the bank.	Noted and implemented.
R16	The Clerk/RFO must reconcile all income via the corresponding Rialtas cashbook reconciliation.	Noted and implemented.
R17	The Clerk/RFO must produce invoices/receipts for each receipt of Sales Income and produce a monthly sales report listing all sales income received / invoiced in that month.	Noted and implemented.

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R18	The Clerk/RFO should produce a Monthly Schedule of Receipts, to include the detail of all income received by the Council during the month, identifying any outstanding invoiced items and present this for Member scrutiny and Approval under the Financial Matters.	Noted and implemented.
R19	The Clerk/RFO should draft a Credit Control and Debt Collection policy for Approval and Adoption by Members.	Noted.
Review of Staff Salaries		
R20	The Clerk/RFO should investigate the payments which have been made during the 2021-22 financial year and identify what overpayments have been made, and how these came to be approved.	Noted and implemented.
R21	The Clerk/RFO and Members must decide whether it is appropriate to attempt to recover the overpayments.	Noted and implemented.
R22	The DM Payroll Services report detailing the salary details for each employee along with the corresponding deductions and contributions should be recorded in the Schedule of Payments and produced for scrutiny and subsequent Authorisation by Members at the Monthly meeting of the Full Parish Council.	Noted and implemented.
R23	The Clerk/RFO must ensure that all payments owed to HMRC (and the Council's Pension Scheme if and when this becomes appropriate) are made in a timely manner.	Noted and implemented.